

PRINCE2-PRINCE2-Foundation.150q

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Exam PRINCE2-Foundation

Version: 6.0



Exam A**QUESTION 1**

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 2

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 4

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:



QUESTION 5

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 6

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary

- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 7

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Correct Answer: C
Section: (none)
Explanation



Explanation/Reference:

QUESTION 8

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 9

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 11

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Correct Answer: B

Section: (none)
Explanation

Explanation/Reference:

QUESTION 12

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 13

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 14

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality

- B. supplier
- C. risk
- D. product

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:



QUESTION 16

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 18

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Correct Answer: B

Section: (none)
Explanation

Explanation/Reference:

QUESTION 20

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:



QUESTION 21

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 22

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based

- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 23

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 24

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost



Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 27

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 28

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 29

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 30

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.

2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 31

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 33**

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Correct Answer: C

Section: (none)

Explanation**Explanation/Reference:****QUESTION 34**

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 35**

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives

- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 36

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 37

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 38

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 39

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities



Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 40

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B

Section: (none)
Explanation

Explanation/Reference:

QUESTION 41

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 42

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 43

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure

- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 44

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Correct Answer: D

Section: (none)

Explanation



Explanation/Reference:

QUESTION 45

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 46

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 47

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery



Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 48

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 49

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 50

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 51

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.

2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 52

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders



Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 53

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D

Section: (none)

Explanation**Explanation/Reference:****QUESTION 54**

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Section: (none)

Explanation**Explanation/Reference:****QUESTION 55**

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation**Explanation/Reference:****QUESTION 56**

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 57

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 58

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 59

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 60

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope



Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 61

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 62

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:



QUESTION 63

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 64

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report

- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 65

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Correct Answer: C
Section: (none)
Explanation



Explanation/Reference:

QUESTION 66

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 67

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 68

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager



Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 69

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 70

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 71

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 72

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 73

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 74

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 75

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 76

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 77

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case

- C. Stage tolerances
- D. Initiation Stage Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 78

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:



QUESTION 79

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 80

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 81

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure



Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 82

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Correct Answer: A

Section: (none)

Explanation**Explanation/Reference:****QUESTION 83**

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: D

Section: (none)

Explanation**Explanation/Reference:****QUESTION 84**

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Correct Answer: A

Section: (none)

Explanation**Explanation/Reference:****QUESTION 85**

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 86

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 87

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:**QUESTION 88**

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:**QUESTION 89**

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:**QUESTION 90**

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 91

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet (s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 92

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 93

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 94

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of



Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 95

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:**QUESTION 96**

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:**QUESTION 97**

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:**QUESTION 98**

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit

D. Transfer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 99

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 100

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 101

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 102

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance



Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 103

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:**QUESTION 104**

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:**QUESTION 105**

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:**QUESTION 106**

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 107

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:



QUESTION 108

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 109

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 110

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 111

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 112

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 113

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project



Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 114

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 115

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:



QUESTION 116

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 117

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description

- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 118

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 119

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 120

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 121

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 122

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 123

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 124

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 125

Who carries out audits that are independent of the project?

- A. Quality assurance

- B. Project Assurance
- C. Project Support
- D. Project Manager

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 126

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Correct Answer: C
Section: (none)
Explanation



Explanation/Reference:

QUESTION 127

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 128

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 129

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 130

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response

D. Risk status

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 131

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 132

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 133

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 134

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 135

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:**QUESTION 136**

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:**QUESTION 137**

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:**QUESTION 138**

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 139

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 140

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 141

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 142

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 143

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 144

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 145

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance



Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 146

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 147

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 148

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 149

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 150

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference: